

Our Ref: KM/RG

22 September 2011

Briggs Amasco
Amasco House
101 Powke Lane
Cradley Heath
B64 5PX



Dear Sirs

CALA GROUP LIMITED – HEALTH AND SAFETY PERFORMANCE 2010/2011

It gives me great pleasure in writing to let you know that for the third year in succession, CALA has had the lowest Accident Incident Rate (AIR) compared to all of our competitors within the Housebuilding Industry.

We do set high standards across all aspects of our business and Health and Safety is no different. These high standards have demonstrated that whilst production has increased and the number of operatives on our sites has increased, we still maintained the lowest AIR of the top 17 housebuilders in the UK as reported by the House Builders Federation.

However, our high standards need to be maintained and our drive for this year is to improve upon not only reportable accidents, but also our minor first aid accidents and near misses, and with your continued co-operation will be able to achieve this.

Once again, thank you for your hard work and assistance in making CALA sites as safe as they can possibly be and I look forward to working more closely with you all over the coming months.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Ken Millar'.

Ken Millar
Director of Health and Safety