Subcontractor performance matrix and scoring

SCORING: SAFETY AND ENVIRONMENTAL= 30. PRODUCTION= 15. QUALITY CONTROL= 20. DESIGN=15. COMMERCIAL= 20.

Site: Construction NE

Month/ Year: June/ 2011

		Saf/ Env	Saf/ Env	Saf/ Env	Saf/ Env	Saf/ Env	Saf/ Env	Quality	Prod	Design	Design	Endorsement			Final Score
KEY PERFORMANCE INDICATOR	Previous Month League Table Position.	All operatives working in accordance with the approved signed Method Statement. All operatives trained to carry out relevant tasks with proof of CSCS / CPCS cards or similar	Daily activity briefings carried out. Tool box talks including environment - 1 per week	Supervisor monitoring of work activities and close out of observations made. Monthly safety advisor visit and report issued	Environment - compliance	Attitude / Approach to safety, Housekeeping and storage.	Control of deliveries & Banking of vehicle/ MEWP movements	Quality plan in place. Inspection and test plans in place. Quality checks completed and records filed	Subcontractor on programme and achieving required production outputs	Design progressed in line with programme requirements. Drawings updated promptly and RFIs raised at appropriate times.	Requests for Information raised at the appropriate time and promptly	Housekeeping and storage issues	Low Level Access	Issue of Health & Safety Breach	Total
Maximum potential points		*5*	*5*	*5*	*5*	*5*	*5*	*20*	*15*	*10*	*5*	*Upto -20*	*Upto -10*	*Upto -10*	*100*
CONTRACTOR															
Briggs - Campsmount		5	5	5	5	5	5	18	15	10	5				**98**
Shanco - Campsmount		5	5	4	5	4	4	20	15	10	5				**92**
Wilkins (flooring) - Raithwaite		5	4	4	5	3	4	17	15	11	3				**91**
RamFabs (railings) - Raithwaite		4	3	3	5	5	5	15	15	11	3				**89**
Morfitts (M&E) - Raithwaite		5	4	4	5	4	4	15	14	10	3				**88**
C&I Smith - Campsmount		4	5	5	5	4	4	15	14	10	5				**86**
Heritage Pools - Raithwaite		4	3	3	5	4	4	16	14	10	3				**86**
RAM Fabs - Campsmount		5	5	5	5	4	4	15	12	10	5				**85**
GRK - Civic Offices		5	5	5	5	4	5	19	12	10	2	-1	0	0	**85**
MAS (Joinery) - Raithwaite		4	3	4	5	4	4	15	13	10	3				**85**
Intutech - Campsmount		4	5	5	5	4	5	20	10	10	5				**84**
GPS - SSU		4	4	4	3	3	4	19	14	7	4				**84**
GPS (drywall/plastering) - Raithwaite		5	4	4	5	3	4	16	13	9	3		-2		**84**
MCE (decorators) - Raithwaite		4	3	3	5	4	3	15	14	10	3				**84**
Ramfabs - SSU		4	4	4	3	4	4	16	13	8	4				**82**
Dortech - SSU		4	4	4	4	4	4	14	13	8	4				**81**
Darntons (Tiling) - Raithwaite		4	3	3	5	4	4	14	14	9	3			-2	**81**
SES - SSU		5	4	5	4	4	4	16	13	7	4				**80**
Dodds (Roofing) - Raithwaite		4	3	4	5	4	4	15	9	9	3				**80**
C and I Smith - HIC		5	4	5	5	5	5	18	13	11	3				**74**
Airedale - HIC		5	4	4	5	5	5	17	13	10	3				**71**
GRKC - SSU		5	4	3	3	3	3	12	11	7	4				**70**
Eldwick (Groundworks) - Raithwaite		4	3	3	4	3	4	10	8	8	3				**70**
Everlast - SSU		5	4	4	3	4	3	12	10	5	3				**68**
Harsco - HIC		5	3	4	5	4	4	18	12	9	2				**66**
Controlled - HIC		5	4	3	5	3	4	16	12	9	2				**63**
Acheson & Glover - Campsmount		3	3	0	5	3	4	9	10	10	5				**62**
Crossway - Campsmount		5	4	0	5	4	5	-	10	10	5				**61**
McFadden - HIC		5	3	4	5	4	5	12	9	9	2				**58**
GVC - Campsmount		4	0	0	5	3	4	10	10	10	5	-10			**56**

CRITERIA FOR SCORING =

(0 to 50= RED
51 to 70= AMBER
71 to 100= GREEN)

	All works carried out in accordance with method statement +3. All operatives have relevant trade specific CSCS card or evidence of being enrolled on training +2.	Daily Activity Briefing sheets to undertaken and record stored in relevant file +3. Tool Box talks carried out weekly +2	Subcontractors to carry out weekly monitoring of their own activities and record filed +3. Subcontractor safety advisor to provide a copy of their inspection report to Wates Manager. Copy to be attached to monthly application +2	COSHH procedures / data sheets Risk Assessments in place +2. COSHH on site storage correct +3	Attendance at broom squad +2. Housekeeping well maintained including good skip management +3	Deliveries booked in and met at gate by appointed person without Wates intervention +2. All vehicle and MEWP movements are accompanied at all times with a trained and competent traffic manager/ banksmen +3	Inspection and Test Plan in place +10. File up to date with appropriate sign offs and checks recorded in line with works progressed +10	Resourced subcontractor programme in place +5. On Programme and proactively coordinating with other trades +10. Behind programme with action plan to recover position +3. Behind programme with no action plan +0.	Design programme issued +3. Design issued in line with programme requirements +3. Drawings reach status A within 2 weeks of receiving comments +3. If no design responsibility then MIRS in place +5. MIRS updated on a weekly basis with critical issues identified and published +4.	RFIs issued within 5 working days of a drawing or drawing revision being issued +3. Otherwise 0. If no information required then +3	Minus 10 points for housekeeping issue identified and clear up notice issued. Minus 10 points for materials stored without requisite permit in place	Low level access not built correctly -2. Low level access not inspected by a competant person and a record made before each shift commences -4. Low level access scaffag not up to date or not installed -4.	Issue of notification - if work is stopped for longer than 1 hour - minus 10 points	Sum of row

CONSEQUENCE (Measured against Total Score)			
	1 Red	=	Sponsoring Project Director will call to discuss. Action plan to be written and close off of this undertaken within 7 days.
	2nd Red in a six month period	=	Sponsoring Project Director to meet and discuss performance shortfall. Suspended from tendering for 3 months.
	3rd Red within six months of 2nd	=	Automatic suspension from further tendering for a minimum of one year, and until demonstration that all issues are resolved
	1 Amber	=	Dealt with at Site Level
	3 amber in a row	=	1 Red